

# QUARTERLY MONITORING REPORT

**DIRECTORATE:** Environment  
**SERVICE:** Major Projects  
**PERIOD:** Quarter 3 to period end 31<sup>st</sup> December 2008

## 1.0 INTRODUCTION

This quarterly monitoring report covers the Major Projects Department third quarter period up to 31 December 2008. It describes key developments and progress against 'key' milestones and performance indicators for the service.

The way in which traffic light symbols have been used to reflect progress to date is explained in Appendix 4.




## 2.0 KEY DEVELOPMENTS

Consultants Taylor Young and BE Group appointed to develop the Widnes Waterfront Masterplan 2009 – 2013.  
General Vesting Order served on property owners of the local centre, Castlefields.  
Castlefields Implementation Group resolved to delay the marketing of the Lakeside development site.  
Property Agents Savills appointed to advise on the marketing of Halton Borough Council Field.  
Application for £3.2 million for the remediation of St. Michael's Golf Course submitted to Defra.

## 3.0 EMERGING ISSUES

The purchase of the Eddarbridge site by the Stobart Group means that the CPO planned for it will probably not be required.

## 4.0 PROGRESS AGAINST OBJECTIVES / MILESTONES

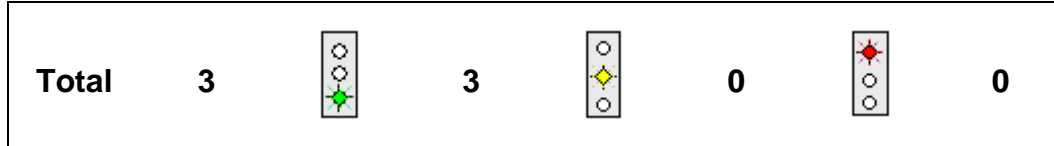
<b>Total</b>	<b>15</b>		<b>14</b>		<b>1</b>		<b>0</b>
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Good progress towards objectives/milestones. One "Other" objective milestone has been reported by exception this quarter, the Gypsy and Travellers site project has been completed. For further details, please refer to Appendix 1.

## 5.0 SERVICE REVIEW

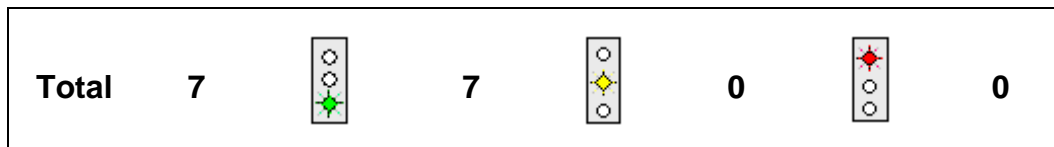
There have been no reviews this quarter.

## 6.0 PROGRESS AGAINST KEY PERFORMANCE INDICATORS



Good progress against all 3 “Key” indicators. For further details, please refer to Appendix 2.

## 6.1 PROGRESS AGAINST OTHER PERFORMANCE INDICATORS



No “Other” indicators have been reported by exception this quarter.

## 7.0 PROGRESS AGAINST LPSA TARGETS

There are no LPSA targets for this service

## 8.0 RISK CONTROL MEASURES

During the production of the 2008-09 Service Plan, the service was required to undertake a risk assessment of all Service Objectives.

Where a Service Objective has been assessed and found to have associated ‘High’ risk, progress against the application of risk treatment measures is to be monitored, and reported in the quarterly monitoring report in quarters 2 and 4.

There are no Service Objectives for this service that have been assessed and found to have associated ‘High’ risks. Therefore, there is no progress to report.





## 9.0 PROGRESS AGAINST HIGH PRIORITY EQUALITY ACTIONS




During 2007/08 the service was required to undertake an Equality Impact Assessment. Progress against actions identified through that assessment, with associated High priority are to be reported in the quarterly monitoring report in quarters 2 and 4.







There are no High priority actions for this service; therefore, there is no progress to report.



## **10.0 APPENDICES**




Appendix 1- Progress against Objectives/ Milestones  
Appendix 2- Progress against Key Performance Indicators  
Appendix 3- Financial Statement  
Appendix 4- Explanation of traffic light symbols

Service Plan Ref.	Objective	2008/09 Milestone	Progress to date	Commentary
MP 1	To implement a regeneration plan for the Widnes Waterfront EDZ in accordance with the EDZ Team Plan and Regeneration Masterplan resulting in 44 ha. of regenerated land on the Widnes waterfront	Implementation according to Masterplan Phase 2:		Consultants Taylor Young and the BE Group appointed to prepare the Masterplan Phase 2
		Completion of CPO procedures		The development partner has withdrawn support for the CPO; future options are being considered.
		Public Artwork completed		The public art project, with a contract having been awarded to Tonkin Liu, is being progressed with an active site search
		Linear Park completed. Mar 2009		Moss Bank Park completed ahead of schedule
		Implementation according to Masterplan Phase 2: Completion of Phase 1 of Venture Fields Leisure Development. Dec 2008		Funding issues have delayed the development's start on site. This has now been revised to March 2009.

Service Plan Ref.	Objective	2008/09 Milestone	Progress to date	Commentary
MP 2	To implement a regeneration plan for Castlefields according to the Castlefields Team Plan and Regeneration Masterplan (See Team Plan) resulting in the achievement of The Masterplan's Vision of an improved estate	Implementation according to Masterplan Phase 2: Commence demolition and redevelopment of the existing local centre. March 2009		Housing demolitions/ redevelopment is on schedule. Development and Management Agreements being negotiated with Plus Group to allow the Local Centre demolition to take place on schedule. General Vesting Order served on property owners
		Implementation according to Masterplan Phase 2: Develop phase 3 of the programme. Mar 2009		Funding secured from the Housing Corporation for Phase 3 of the RSL housing development programme.
MP 3	To implement a regeneration plan for 3 MG (Ditton Strategic Rail Freight Park) resulting in the creation of a regionally-significant rail freight park	Completion of CPO procedures. Mar 2009		The purchase of the Eddarbridge site by the Stobart Group means that the CPO planned for it will probably not be required as the objective of redeveloping Eddarbridge is being achieved ahead of schedule, albeit in a different way.

Service Plan Ref.	Objective	2008/09 Milestone	Progress to date	Commentary
		Implementation of infrastructure works including road access to Halton Borough Council Field. Aug 2008		Planning permission was gained in September 2008 from both Halton Borough Council and Knowsley MBC for the link road to the A5300 Knowsley Expressway. The diversion of the sludge main has been completed. The Landscaping Scheme is currently on target for completion in Spring 2009.
MP 4	Monitor investment levels in the 3 town centres in order to comply with Community Plan objectives (See Team Plan) and ensure a continued improvement in the quality of Halton's Town Centres	Ensure continued investment in town centres of at least £1 million per annum. Mar 2009		Windmill Centre redevelopment on schedule
		Co-ordinate the commencement on site of Phase 1 of the Canal Quarter development with residential and civic developments. Mar 2009		Development Agreement with Urban Splash scheduled for formal approval in Q4
MP 5	Reclamation of contaminated and derelict land including 48 ha. at St Michael's Golf Course to produce a safe and attractive replacement course	Phase 1 reclamation of 18 ha. of the Golf Course begun with grant of £180,000 from Defra to finalise designs for Phase 2. Mar 2009		Phase 1 on-site works completed on schedule.
		Formal determination and funding application to Defra. Mar 2009		Application submitted to Defra for £3.2 million for Phase 2 remediation works
MP 6	To implement the Urban Renewal Strategy and Action Plan	Three meetings of Urban Renewal SSP held. Mar 2009		3 x SSP Meetings held, latest in November 2008

Service Plan Ref.	Objective	2008/09 Milestone	Progress to date	Commentary
		Urban Renewal allocation of WNF allocated and fully spent. Mar 2009		WNF Projects identified and approved by July SSP meeting
MP 7	To meet the strategic housing needs of Halton's diverse communities.	<i>Complete construction of a short stay Gypsy and Travellers Site, Warrington Rd, Runcorn. Sep 2009</i>		Project completed

Ref	Description	Actual 2007/8	Target 08/09	Quarter 3	Progress	Commentary
<b><u>MP LI9</u></b>	Castlefields Regeneration: Outputs as set out in Masterplan (% achieved)	100	100	100		Preliminary work necessary to go to the market with the Lakeside Housing Development Site completed; CIG approved delaying this, subject to residential land market conditions.
<b><u>MP LI13</u></b>	Urban Renewal: Outputs as set out in Succession Urban Renewal Strategy and Action Plan (% achieved)	N/a	100	100		On schedule to meet output targets
<b><u>MP LI14</u></b>	3MG: Outputs as set out in Masterplan (% achieved)	100	100	100		On target (see Objective MP3 above).



**Revenue Budget as at 31<sup>st</sup> December 2008**

	Annual Revised Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance To Date (Overspend) £'000	Actual Including Committed Items £'000
<b>Expenditure</b>					
Employees	661	496	471	25	471
Premises Support	33	0	0	0	0
Supplies & Services	71	18	18	0	19
Transport	35	26	23	3	23
Central Support Services	168	0	0	0	0
Departmental Support Services	23	0	0	0	0
Asset Charges	68	0	0	0	0
<b>Total Expenditure</b>	<b>1059</b>	<b>540</b>	<b>512</b>	<b>28</b>	<b>513</b>
<b>Income</b>					
Fees & Charges	-112	-84	-90	6	-90
Recharges to Capital	-453	-313	-279	-34	-279
<b>Total Income</b>	<b>-565</b>	<b>-397</b>	<b>-369</b>	<b>(28)</b>	<b>-369</b>
<b>Net Expenditure</b>	<b>494</b>	<b>143</b>	<b>143</b>	<b>0</b>	<b>144</b>

**Comments on the above figures:**

In overall terms spend to the end of quarter three is slightly below budget.

A vacancy existed within the department, which has now been filled, that resulted in the variance between budgeted and actual employee and transport costs.

The vacancy also resulted in a slightly lower recharge to capital projects.

It is anticipated that overall revenue spending will be in line with the departmental budget at year end.

## Local Strategic Partnership Schemes as at 31<sup>st</sup> December 2008

	Annual Revised Budget	Budget To Date	Actual To Date	Variance To Date (Overspend)	Actual Including Committed Items
	£'000	£'000	£'000	£'000	£'000
Town Centre Improvements	100	75	69	6	69
Partnership Co-ordinator	20	15	-1	16	-1
Victoria Road EDZ	25	19	1	18	1
Masterplanning 2	25	19	4	15	4
Town Centre Initiative	75	56	84	(28)	93
Astmoor Industrial Estate	44	33	2	31	2
<b>Total Expenditure</b>	<b>289</b>	<b>217</b>	<b>159</b>	<b>58</b>	<b>168</b>

### Comments on the above figures:

Local Strategic Partnership (LSP) funding spending to the end of quarter three is below budget profile.

Regular monitoring reports are sent to the LSP in respect of all LSP projects and any areas of concern are dealt with throughout the year by the LSP support team and individual project managers. Some variances against the budget are expected, as the LSP have deliberately over-programmed in order to ensure that the full allocation of Working Neighbourhood Fund grant is spent during the year.




**Capital Projects as at 31<sup>st</sup> December 2008**

	2008-09 Capital Allocation £'000	Allocation To Date £'000	Actual Spend To Date £'000	Total Allocation Remaining £'000
<b><u>Multi-Funded Projects</u></b>				
Widnes Waterfront	2,492	2,492	1,792	700
Castlefields	3,575	1,716	37	3,538
3MG	2,273	1,920	1,345	928
<b><u>LSP (Urban Renewal) Projects</u></b>				
Contaminated Land	270	33	33	237
Sites Purchase	605	320	311	294
Town Centre Streetscapes	140	0	0	140
Business Park Improvements	137	51	18	119
Widnes Waterfront	290	156	154	136
<b><u>HBC Projects</u></b>				
Golf Course	157	115	65	92
<b>Total Capital</b>	<b>9,939</b>	<b>6,803</b>	<b>3,755</b>	<b>6,184</b>

**Comments on the above figures:**

With regard to the three programmes detailed under the Multi Funded Projects header, there is continued change to the programmes and the costings/funding allocations are being continually updated.

The traffic light symbols are used in the following manner:

	<u>Objective</u>	<u>Performance Indicator</u>
<b><u>Green</u></b>	 <p>Indicates that the <u>objective</u> is <u>on course to be achieved</u> within the appropriate timeframe.</p>	<p>Indicates that the <u>target is on course to be achieved</u>.</p>
<b><u>Amber</u></b>	 <p>Indicates that it is <u>unclear</u> at this stage, due to a lack of information or a key milestone date being missed, <u>whether the objective will be achieved</u> within the appropriate timeframe.</p>	<p>Indicates that it is either <u>unclear</u> at this stage or too early to state whether the target is on course to be achieved.</p>
<b><u>Red</u></b>	 <p>Indicates that it is <u>highly likely or certain that the objective</u> will not be achieved within the appropriate timeframe.</p>	<p>Indicates that the <u>target</u> will not be achieved unless there is an intervention or remedial action taken.</p>